FRIDAY, OCTOBER 9, 2015

Facilitator: Jay Lenrow

Time Meeting Start: 2:00p.m. (ET)
Meeting End Time: 4:00p.m. (ET)

MEETING MINUTES

I. WELCOME FROM THE PRESIDENT - JAY LENROW, A&S ’73

The President welcomed everyone to the Johns Hopkins University Hospital, a new location for Alumni Council meetings, and called the meeting to order.

II. CAMPAIGN UPDATE – ANDREW RENSTCHLER, EXECUTIVE DIRECTOR OF THE RISING TO THE CHALLENGE CAMPAIGN

He introduced Andrew Rentschler who discussed the Rising to the Challenge Comprehensive Campaign and its goals.

- The FY16 goal was increased this year from $625 million to $650 million- $275 million for the university side and $375 million for the medical side. Krieger had one of its best years in its history last year, raising over $72 million.

- As of September 30, Hopkins is about 75% of the way through the campaign, and has just passed $3.3 billion in the aggregate toward a $4.5 billion goal, representing 74% of the overall goal. Best estimates indicate that the goal will be reached ahead of schedule.

- The campaign was purposefully designed to be much more about people, and less about infrastructure. It is a Comprehensive Campaign as opposed to a Capital Campaign.
More than $860 million has been raised for the University’s endowment and the $1 billion goal in endowment is expected to be reached soon.

The campaign goal is to fund 300 professorships and 138 have been funded so far.

Certain university units have made student aid 75-80% of their total goals.

Mr. Rentschler provided a quick overview of the Signature Initiatives (SIs) and their progress. There are four original SIs and a new Innovation one, which is pan-institutional and seeks to increase innovation in the Hopkins community. Johns Hopkins Technology Ventures (JHTV) is a JHU business partner and licensing office and accelerates faculty and student ideas to bring to the marketplace.

Council members asked questions, a full discussion ensued, and the following points were made:

- Hopkins has one of the top five campaigns in the entire country. The peer group for campaigns includes the Ivy schools, Stanford and Duke. The first Johns Hopkins campaign took place in 1910 for Homewood.

- $5 million of the Campaign is designated for seed money for medical and biotech ventures from faculty entrepreneurs, a type of Evergreen Fund. If these ventures go to market and succeed, funds will come back to the institution providing a revenue stream. Hopkins, Harvard, and Cal Berkeley are among the few schools using this fundraising method.

- 80% of the Campaign goal is for increasing undergraduate financial aid. Every division has this as its #1 goal in order to reduce the burden to incoming students and to give Hopkins access to more deserving students.

- The Alumni Relation Office through alumni participation must capture donors early and keep the number growing. An important long term goal is to build a base of advocates and supporters. The number of alumni donating has grown 20% in the past five years, keeping pace with the growth of the alumni base. The key is to find ways that are relevant, interesting for every individual, and to not use a one size fits all approach.

- *U.S. News and World Report* ranks Johns Hopkins among the top ten fundraisers in terms of participation rate. A significant reason for our increase in rankings is due to an almost 50% increase in alumni giving, in part thanks to alumni and constituent engagement.

- Johns Hopkins is on track with its peers in terms of alumni donations. Princeton, Williams, and Amherst have high participation rates for various reasons – they are almost entirely undergraduate alumni populations (75% of JHU students are graduate level alumni).

- The Investment Committee of the Board of Trustees, together with University leadership, manage the endowment investment pool to provide ongoing support for the University. The endowment continues to grow.
• There is collaboration between divisions regarding donors. One example is a Kimmel Cancer Center donor who has a passion for the humanities and gave $10 M to the Krieger School to launch “Liberal Arts Gifts.”

• There has been pressure resulting from decreased government grant money in total. Grants used to represent 60% of the school budget, but that has decreased. We do not have enough funds to offer aid without loans, yet the Class of 2019 is the most competitive ever admitted. The Homewood schools are unofficially needs-blind in our admissions policies. Our percentage of diverse students has increased significantly. With 47% of the incoming undergraduate class on financial aid, it is necessary to increase endowment and increase financial aid to decrease loans. It is hard to fundraise for scholarships, which is one reason it is necessary to increase endowment.

• Mr. Rentschler encouraged Council members to talk to their congressman about student rate loans and federal aid policy.

III. INTRODUCTION OF NEW AND RETURNING COUNCIL MEMBERS

New Council members briefly introduced themselves.

New members:
• Reginald Bannerman, Nurs
• Leo Bell, Jr, A&S
• Elizabeth Berman, Peab
• Kevin Capinpin, Engr
• Yara Cheikh, A&S – Not present
• John deMaggio, Engr
• William Greenberg, A&S
• Donika Hristova, SAIS
• Albert Matricciani, Jr., A&S – Not present
• Mark Rosenblum, A&S – Not present

Returning members:
• Bob Garnet, A&S
• Lisa McMurtrie, Ed
• Rufus (Tony) Spann, Ed
• Shelby Wilkes, Med
• Bill Zitzmann, A&S

Student representatives were introduced.

The President shared that last spring he went to each school and met with the Student Government Associations and this fall he returned to each school for orientation to increase awareness of the Council.

He encouraged Council members to use the Alumni Council Resource guide.
IV. COMMUNICATION – KEY 3

The President stressed the importance of information sharing among the students, alumni, and administrations for each Division of the University and is therefore implementing the “Key 3 Concept” as follows:

1. The Key 3 will be made up of the Dean’s Alumni Representative to the Alumni Council, the Student Representative to the Alumni Council, and the professional Divisional Staff Representative. This represents the three sides of our Alumni triangle – alumni, students, and staff.

2. The Key 3 for each Division will establish a schedule of communication among themselves, which will initially take place monthly. Once the flow of communication is established, the Key 3 can decide its own schedule, but not less than once every two months.

3. During the scheduled communications, each of the members of the Key 3 will report the nature of activities in his/her area of influence. In this manner, student activities will be highlighted by the Student Rep, alumni activities will be reported by the Alumni Rep, and the activities of the administration will be highlighted by the Staff Rep.

4. It is our intention that the members of the Key 3 will be able to share information as follows:
   
a. The Student Rep will be responsible for sharing information received from the Alumni Rep and Staff Rep with the student government association at his or her respective Division. Additionally, the Student Rep should be gathering information from the student government association that the students wish to share with the Key 3. The President reiterated that Student Reps need to communicate that students are part of the Alumni Association from their first day on campus, rather than becoming alums after commencement.

   b. The Alumni Rep will be responsible for sharing information received from the Student Rep and Staff Rep with the divisional alumni association for his or her respective Division. Additionally, the Alumni Rep should be gathering information from the divisional alumni association that the association wishes to share with the Key 3.

   c. The Staff Rep will be responsible for sharing information received from the Alumni Rep and Student Rep with the Dean and the divisional Dean’s advisory council at his or her respective Division. Additionally, the Staff Rep should be gathering information from the Dean and the divisional Dean’s Advisory Council to share with the Key 3.

5. The concept is to ensure, to the extent possible, that all parts of each Division believe that they have clear lines of communication not only among themselves, but also with the Alumni Council so that information vital to our fulfilling our mandate is disseminated, received, and shared.

6. It is the hope of the Council that this procedure will further our mission of shaping the Alumni Council as the true representative body of the alumni for each Division. In this way, we can perform well as a Council, the representative body for the entire University.

Council members and students enthusiastically supported this Concept and a discussion ensued.
• It was noted that the students, in addition to being involved in the Student Engagement Committee, will have regular conference calls with the staff and Alumni Council divisional reps each month. They are truly the eyes and ears of what is occurring on campus and will bring information back to the Council.

• The goal is to make sure every student feels that he/she truly has a voice and is heard.

• More formal structure will be introduced in Stage II.

• It was acknowledged that including faculty in this process could be valuable.

It was suggested that to re-engage older, empty-nester alumni, JHU should provide tailored programs, segmented by age-bracket, and consider a residential academic, perhaps summer, program with tuition and aimed at both engaging and educating alumni and also predisposing them towards philanthropy.

V. CLOSING COMMENTS
The President described some of the highlights of the Hospital complex. Noting Hopkins’ commitment to the Baltimore community, the President stated that construction of the new buildings provided more than 4,700 jobs, 1,000 of which were filled by Baltimore City residents, 280 of whom live in East Baltimore neighborhoods surrounding the Johns Hopkins Hospital.

Meeting adjourned for hospital tours at 3:30p.m.

VI. ALUMNI COUNCIL DINNER AND RECOGNITION
Council Members attended dinner at Langermann’s Restaurant in Canton. The President recognized Members who were going off the Council and presented a certificate of appreciation to those in attendance, Natalie Kauffman, Ed ’85, and Athol Morgan, Med ’86, BSPH ’81. Ron Peterson, A&S ’70, President, Johns Hopkins Hospital, gave a detailed summary of the distinguished history of the Hospital and of Johns Hopkins Medicine. At the conclusion of dinner, there was a toast celebrating the 100th Anniversary of the Bloomberg School of Public Health.

SATURDAY, OCTOBER 10, 2015

Facilitator: Jay Lenrow
Time Meeting Start: 8:30a.m. (ET)
Meeting End Time: 5:30p.m. (ET)

I. UNIVERSITY UPDATE
The President called the meeting to order at 8:36am.
The First Vice President described some staffing changes within the Office of Alumni Relations and the Career Center. He also referred to the University’s Board of Trustees’ Statement of Principles on Academic Freedom, which incorporated many of the suggestions provided by alumni.

The President highlighted the following University activities:

- The University has responded in many ways to the Freddie Gray incident that occurred in Baltimore in April.
- Coincidentally the first race forum discussion was held on the Homewood campus.
- On May 8th the Public Health division hosted “Engage Baltimore: A Day of Reflection and Progress.” The discussion led to innovative health initiatives to help the Baltimore community. The commitment to Baltimore, not just from Public Health but from the entire university, is integral to the 20-20 vision proposed by President Daniels.
- New Horizons, NASA’s Mission to Pluto, provided a new insight and view of Pluto to the entire world – thanks in large part to the work of the Johns Hopkins Applied Physics Laboratory.
- JHU is currently ranked as the number 10 university by U.S. News and World Report.
- The Times Higher Education in London ranked Johns Hopkins number 11 in the world
- The 3,000 students admitted for the class of 2019 represent the strongest and most diverse applicant pool to date with approximately 50% men and women each, a higher percentage of female engineering students, and students from all 50 states and D.C. and 62 countries. Among the students are founders of non-profits, published authors, playwrights, video games designers, and an inventor of self-heating ski boots.
- President Daniels continues to emphasize a One University/Hopkins community.
- Commencement will be moving from Homewood Field to the Baltimore Royal Farms Arena downtown and will take place on Wednesday, May 18, 2016. This decision was in response to the history of weather-related issues for the outdoor commencements.

II. BUDGET
The Treasurer presented the budget with gap financing (University support) of $75,000 and it was approved by the Council.

III. SECRETARY’S REPORT
The Secretary asked for and received approval of the minutes from the Executive Committee’s September meeting. He stated that the minutes are public and shared on the JHAA website once approved, and thus represent an additional vehicle for the Council to communicate its activities to alumni.

IV. DASHBOARD REVIEW
The leader of the Dashboard Committee described the proposed dashboard as a snapshot of the Council’s progress. He invited all to examine the five key measures – AA giving, AA donors, alumni event donors, Student Grant Applications, Alumni Council activity – the charts showing data, and the color coded status report. The Executive Committee will approve a final version.

It was suggested to make it timelier and more public, by putting it on the website.

V. INTRODUCING GRADUWAY

The Chair of the Student Engagement Committee and a staff member described the new platform called Graduway, which will replace Connect, the current online community, and provide improved branding and customization for Johns Hopkins. The following points were made:

- There is a dashboard where all of the social fields related to Hopkins can be viewed and are aggregated to one page, including LinkedIn or Facebook accounts, or one can create a new one through the dashboard.
- The Council voted to approve a new name for it - GoHopOnline, which will also be the URL.
- Through this new platform, alumni can indicate how they want to be involved and help their fellow alumni or students.
- The JHU test portal was presented and showed the various tabs for events, album, directory, news showcasing social media outlets, and a jobs board.
- Alumni must log in and create a profile.
- Plans include a soft launch in November and the full launch by the New Year.
- The various career offices will be involved, starting with Homewood.
- Every alumni will be “verified” prior to being approved into the program. The Alumni Association is the gatekeeper to entry onto the site.
- There is a portal for students to log-in and access the content.
- It will encourage an active relationship for mentors/mentees versus a static one.

Council members enthusiastically responded to the presentation and a discussion ensued. The following points were made:

- It is important that this be centralized since there are jobs that do not fit neatly into one of the nine divisions.
- This program is used by UCLA, Tulane, and Maryland.

- The website will be announced on a card to accompany the welcome gifts for the students, and the student governments in the different divisions will be notified.
- Alumni will be able to indicate their time availability and willingness to help. The dashboard page will be customized to the individual’s account and profile.

The Executive Alumni Director invited the six Committees to meet and determine their goals for the next year. New members were invited to visit the various Committee sessions to help make their selection for the coming term.

V1. COMMITTEE INTRODUCTIONS, FOLLOWED BY COMMITTEE MEETINGS, AND SUMMARIES
Alumni Communities, Mindy Farber, A&S ’74  
Awards & Nominations, Jonathan Bradley, Bus ’09  
Communications and Outreach, Paul Matlin, Peab ’70, ’72, Bus ’81, Engr ’84 and Anika Penn, SAIS ’10  
Student Engagement, Bryan McMillan, Bus ’00, ’02  
Student Grants, Amy Nagler, A&S ’89

The President reconvened the Council at 11:05am and asked each Chair to provide a brief summary of his/her Committee’s goals and to later submit a more detailed document of the goals.

**Alumni Communities**
The Chair noted that her Committee would like to: reach out to alumni who have not been involved; conduct surveys for different affinity and regional groups to find out what would make them go from detractors to participants; work with the Graduway program to help more mature alumni get involved with it; develop new programs that would engage and attract new people to join; and become more of an activist/reach out group.

**Awards & Nominations**
The Chair stated that an ongoing goal is to achieve broader diversity. Suggestions for new goals included considering a local community service award; and increasing the number of Outstanding Recent Graduate awards from five to nine allowing for all nine divisions to receive an award, and limiting the number to no more than two per division. It might also be possible to lower the cost of the 50 year medallions and achieve substantial savings.

**Communications & Outreach**
The Co-Chairs announced a new initiative – to have one member from each Committee serve on this Committee, along with some “permanent members”. The focus will be on communications that go to and from the Committees to the Council, the Key 3, and Graduway. Each Committee is asked to nominate someone to join the Communications and Outreach Committee.

**Development**
A committee member discussed four points – 1) seeking 100% participation from the Council this year, 2) the roll out of the reconstituted Cerulean Society, 3) being accountable for corporate partners and finding new ones to support the Alumni Association in addition to increasing the number of donors, and 4) considering a small JHU gift item to give to donors.

**Student Engagement**
The Chair outlined three goals – 1) supporting Career Services by identifying three to five alumni, who are key employers of graduates of that division (led by Natasha Yamaoka), 2) supporting the launch of GoHopOnline, by getting 100% of Alumni Council members online within 45 days of soft launch and 10% of alumni signed up by 10/2016 (led by Michael Baltzell), and 3) providing welcome/graduation gifts to include actual business cards from alumni to be placed in coffee cups for welcome gifts.

**Student Grants**
The Chair noted that the Committee is entering its busiest time of the year. Applications for student grants are live and online until October 20th with the new online portal, Award Hub. The Committee will discuss how to use the extra $5,000 gift from the Lenrow family.
VII. AWARD LUNCHEON
The Council walked to nearby Welch Medical Library, West Reading Room, for a luncheon. Beverly Wendland, James B. Knapp Dean, Zanvyl Krieger School of Arts and Sciences, presented the Heritage Award to Robert B. Clayton, Esq., A&S ’84. Nancy McCall, A&S ’76, Archivist, the Alan Mason Chesney Medical Archives, Institute of the History of Medicine, provided remarks on the Four Doctors and Mary Elizabeth Garrett, whose portraits by John Singer Sargent hang in the Reading Room.

VIII. ALUMNI COUNCIL DISCUSSION TOPICS
The President convened the afternoon sessions at 2:00pm to discuss topics submitted by Council members, in particular -- Title IX, the Clery Act, and Hopkins in Baltimore. He introduced the two speakers Paul Pineau, Interim Vice President and General Counsel, and Terry Martinez, Associate Vice Provost, Dean of Students, Homewood Student Affairs.

Title IX and the Clery Act
Mr. Pineau discussed the following:

- **Title IX** is a federal law enacted in 1972 to eliminate discrimination based upon gender.

- Hopkins has spent much time, effort, and resources addressing these issues this year and now has a Title IX coordinator who addresses race, gender, and hiring issues or complaints, as well as sexual assault cases, from sexual harassment to physical sexual assault.

- Hopkins adopted new policies and procedures in August, 2015 that were created in consultation with students, faculty, staff, and the Hopkins legal team. This policy provides for centralized investigations as well as a centralized resolution process managed by the University Administration. Resolution panels consist of two internal representatives as well as one external legal representative, which is an innovative approach designed to ensure due process for both the accuser and the accused. All appeals are sent to Kevin Shollenberger, Vice Provost for Student Affairs at Homewood.

- This new policy also addresses students’ willingness to follow up with an allegation as a significant factor. Interim measures or accommodations are often made to ensure that victims feel safe and supported. Accommodations could include extension of assignments, changes in housing, and break from school, and more.

- **The Clery Act** is a part of Title IX and requires that institutions report specific crimes to campuses, including assault, burglary, and theft. These notices are updated regularly and are meant to indicate the safety on campus. An annual safety report is also produced. Finally, timely warnings are also issued when there is the potential for an ongoing threat. While these are difficult decisions to be made, the goal is to be transparent and balance safety, privacy, and compliance.

Ms. Martinez discussed campus culture and climate-based issues.

- Hopkins revamped the sexual assault-related educational components, websites, policies, language, and more in less than a year. These changes addressed student support and education, and focused on prevention, and response.
• First year students across all divisions were required to complete mandatory training prior to being allowed to enroll in spring courses.

• The University provides confidential counseling resources through chaplains, the wellness center, and the counseling center. A 24-hour confidential hotline is available to all students as well.

• Bystander Intervention Training (BIT), 5 hour intensive training modules, were run several times a week in the spring and BIT was received by all incoming students and athletes. The Inter-Fraternity Council has also committed to having every executive board undergo BIT and the training is regularly offered to all students who are interested.

• Faculty, staff, and administrators were also addressed in these policy changes. It is the expectation that anyone who comes in close contact with students understands the federal policy and that he/she has an obligation by law to report. It is now required that all students, faculty, and staff undergo training to understand the code of conduct policies for reporting, resources, the legal landscape of Title IX, policy changes, university standards of conduct, and reporting responsibilities.

• Updates to campus policy included an amnesty policy, which allows students to report without fear of reprimand, as well as served to clarify the judicial and sanctioning process. The long term hope is to move from simply a judicial process to one of prevention and education.

• Hopkins also addressed alcohol use and support of Greek life with a committee of students, faculty, and staff. In the fall, a Greek life summit was held with a national consultant to address the Greek culture and align it with national best practices and the values that the Greek organizations espouse (philanthropy, service, and leadership). A Director and Assistant Director of Greek Life has been hired.

Mr. Pineau explained that Hopkins is one of one hundred schools under investigation by the federal government through the Department of Education and Civil Rights for Title IX compliance. An institution is brought under investigation after any complaint is brought forward by a student or group of students, or others. It can take up to five years for an investigation to be complete.

Questions addressed the following points:

• Engagement with Baltimore Law enforcement was described and Hopkins maintains a good relationship with the police.

• There is now a policy requiring organizations to 1) register parties on and contiguous to campus and 2) have trained party monitors who are educated by the Center for Health and Wellness at those parties. Open parties are no longer allowed, students are only able to attend if they are a Hopkins student of age or an invited student of age on the guest list with a valid college or university ID.

• Hopkins now employs a community liaison who works Thursday-Sunday, 6pm-2am, partners with students to ensure they are good community stewards, and also works with the Baltimore police on this issue.

• JHU is currently conducting research and has faculty members conducting campus climate surveys to understand these issues further.
Students have truly been partners in creating these programs and procedures.

**Hopkins and Baltimore**

The President introduced Andy Frank, Special Advisor to the President on Economic Development, who described primary strategies for engaging Hopkins with the community and programs that have emerged following the tragic death of Freddie Gray.

**Hopkins Local** aims to hire more residents of Baltimore, to buy locally, and to contract with more businesses that represent women and underrepresented populations. Hopkins increased the hiring of young people from Baltimore City over the summer from 200 to 250. Hopkins has also worked with other hospitals to hire more than 1,000 Baltimore City residents into entry level jobs in the hospital system.

In total, there are 25,000 millennials living in the downtown Baltimore area. This indicates that Baltimore is doing well in comparison to other “appealing cities” in the number of young people living downtown.

Despite violence and loss of about 60 percent of its manufacturing jobs, Baltimore is ahead in opportunities in medicine and education as compared to the rest of the nation. Hopkins obviously plays a large role in these opportunities, with an investment of 14 million square feet in Baltimore as well as an investment in its work force.

Hopkins believes that the role of an anchor institution is to leverage its position to benefit the local community. Hopkins has hired consultants to identify and adopt ways of reaching this goal.

**The East Baltimore Development Initiative** (EBDI) was proposed in 2000 to use the process of urban renewal to help make East Baltimore more viable economically.

Most of the $10 million funding provided by Hopkins was spent at the Margaret Brent Elementary and Middle school.

Additional projects included the Parkway and Centre theaters, now headquarters for the undergraduate film program in partnership with MICA. This initiative is part of revitalizing North Avenue.

Remington Row was also another initiative that could not get financing until Hopkins moved its medical center there as a primary tenant.

Other Hopkins and EBDI initiatives include:

- Live Near Where You Work program
- $4.5 million to buy blighted properties around the area
- Hopkins Fast Forward as the main leasing tenant to allow financing to be obtained
- Maryland Public Health Lab
- Joint venture with Walgreens (one of only two nationwide), sharing the risk with Walgreens by leasing space for parking
- **Eager Park**, to be the first new park in Baltimore in 100 years and meant to attract and retain residents to East Baltimore
• Hopkins’ name leant to a new high end Marriott Residence Inn to be built at the corner of Wolfe and East Madison.

Henderson Hopkins School is run by the School of Education and engages the School of Nursing in community care as well.

The 929 Apartments were built to provide 574 rooms to graduate students, primarily those attending Johns Hopkins Medical Campus. This residence was built on Hopkins land, with Hopkins lending the builder its tax exempt status. Hopkins also committed to dual marketing and agreed not to build competitive housing.

In an effort to also produce jobs for East Baltimore residents, EBDI will open the Baltimore Food Hub and Kitchen Incubator. This resource will have business experts to help chefs target customers. Hopkins’ food service, Bon Appetit, has also agreed to an advanced purchase.

Hopkins has become a successful anchor through
• support from the President and Trustees,
• an implementation team of economic development professionals reporting to the President,
• strong local partners,
• a comprehensive community-based plan, and
• creative leverage of university resources.

Council members’ questions resulted in further discussion.

• It was noted that other educational stakeholders are being engaged – Morgan State University has been a partner at Henderson Hopkins; Coppin State University is committed to serving as an anchor institution as well

• Community development consultants have held more than 100 community meetings.

IX. SUMMARY SESSION – JAY LENROW, A&S ’73

The President shared closing statements.

He noted that in the past year, we have
• increased our visibility of the Alumni Council by one simple thing- showing up. 98% of our impact on fellow alumni and students is made by showing up at events, answering phone calls, mentoring, etc.,
• met with the Student Governments and Alumni Councils of every division,
• put into effect the Advance Notice Policy,
• implemented the open budget process,
• allowed the Committees to organically change their focus, (Whether Communications or Communities, each of the committees has looked at what it is doing with a critical eye and told the steering committee what can be done better.)
• for the first time, created reports and submitted them to the Johns Hopkins University Board of Trustees.

Should anyone wish to contact the speakers, there information is provided below.
The President adjourned the meeting at 3:36 p.m.

Invites:

Executive Committee:
- Jay Lenrow, President
- David Yaffe, First Vice President
- LouAnn Conner, Second Vice President
- Nikolas Matthes, Treasurer
- Howard Adler, Secretary
- Terri McBride, Past President, Ex-officio
- Jonathan Bradley, Awards & Nominations Chair
- John Butterworth, Student Engagement Chair
- Mindy Farber, Alumni Communities, Chair
- Bob Fisher, Development, Chair
- Bryan McMillan, Student Engagement, Chair
- Paul Matlin, Communications and Outreach, Co-Chair
- Anika Penn, Communications and Outreach, Co-Chair
- Amy Nagler, Student Grants, Chair
- Susan Borges
- Jesse Jacoby
- Paula Kent
- Steve Mahinka
- Brett McConce
- Matt Rupcich
- Harry Sax
- Raquel Silverberg

Alumni Council:
- John Abodeely
- B. Michael Baltzell
- Reginald Bannerman
- Devere Beard
- Auburn Bell
- Leo Bell
- Elizabeth Berman
- Michael Brenner
- Kevin Capinpin

Absent
- Paul Matlin, Communications and Outreach, Co-Chair
- Susan Borges
- Jesse Jacoby
- Paula Kent
- Steve Mahinka
- Brett McConce
- Matt Rupcich
- Harry Sax
- Raquel Silverberg
- John Abodeely
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- Reginald Bannerman
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<td>Mark Rosenblum</td>
<td>Absent</td>
</tr>
<tr>
<td>Matthew Rupcich</td>
<td>Attended</td>
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<tr>
<td>David Sandberg</td>
<td>Absent</td>
</tr>
<tr>
<td>Tracey Schutty</td>
<td>Absent</td>
</tr>
<tr>
<td>Tony Spann</td>
<td>Attended</td>
</tr>
<tr>
<td>Amanda Stefancyk</td>
<td>Absent</td>
</tr>
<tr>
<td>Ronald Versic</td>
<td>Attended</td>
</tr>
<tr>
<td>Anne Wallis</td>
<td>Absent</td>
</tr>
<tr>
<td>Shelby Wilkes</td>
<td>Attended</td>
</tr>
<tr>
<td>Natasha Yamaoka</td>
<td>Attended</td>
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</tbody>
</table>
Staff Members:

Susan deMuth, Executive Director, OAR  Attended
Marguerite Ingalls-Jones, Director, OAR  Attended
Patricia Conklin, OAR  Attended
Elena Thompson, OAR  Attended
Jen Kafka, OAR  Attended
Gwen Harley, OAR  Attended
Krystle Ongaco, OAR  Attended
Emily Hogan, OAR  Attended
Jason Heiserman, OAR  Attended
Michell Dorsey-Jackson, OAR  Attended
Stephanie Muller, OAR  Attended
Marietta Carandang, OAR  Absent
Eta Flamholtz, OAR  Absent
Janet Kirsch, OAR  Attended
Vanessa Logan, OAR  Absent
Ercell Buckson, OAR  Absent
Ridia Anderson, OAR  Attended
Lisa Auchincloss, OAR  Attended
Kristian Castro, OAR  Attended
Brittany Claridge, OAR  Attended
Jeff Koslofsky, OAR  Attended
Diane Heavel, OAR  Absent
Krystle Ongaco, OAR  Attended
Leah Semanie, OAR  Attended
Jen Yeager, School of Education  Attended
Margaret Hardt Frondorf, SAIS  Attended
Jordi Izzard, SAIS  Attended
Debbie Kennison, Peabody  Attended
Erika Juengst, School of Nursing  Attended
Richard Hastings, Carey Business School  Absent
Robin Ingram, Medicine  Attended
Trudee Wooden, Medicine  Attended
Jimmie Lou Debackey, BSPH  Attended
Morgan Martin, BSPH  Absent
Tasmim Anwar, School of Engineering  Attended
Allison Baker, School of Engineering  Attended
Steve Lapicki, School of Engineering  Attended
Andrea Jones, Krieger School of A&S  Attended
Dan Luperchio, Krieger School of A&S  Attended
Monica Butta, Krieger School of A&S  Attended
## JOHN HOPKINS UNIVERSITY
### ALUMNI COUNCIL LEADERSHIP WEEKEND
#### OCTOBER 9 – 10, 2015
### AGENDA

<table>
<thead>
<tr>
<th>OCTOBER 9, 2015</th>
<th>FRIDAY</th>
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<tbody>
<tr>
<td><strong>11:30 A.M. – 1:00 P.M.</strong></td>
<td><strong>JOHNS HOPKINS ALUMNI ASSOCIATION NEW MEMBERS LUNCH AND DISCUSSION</strong></td>
</tr>
</tbody>
</table>
|  | *Sammy’s Trattoria, 1200 N. Charles Street*  
New Members and their Mentors are expected to attend this lunch discussion.  
*Parking available on the street or in nearby garages*  
*Shuttle from the Courtyard by Marriott to Sammy’s at 11:00am and from Sammy’s to Johns Hopkins Hospital at 1:00pm* |
| **2:00 P.M. – 4:00 P.M.** | **JOHNS HOPKINS ALUMNI ASSOCIATION OPENING SESSION** |
|  | *Chevy Chase Conference Center, Arcade Room*  
*Johns Hopkins Hospital*  
*Shuttle from the Courtyard by Marriott to Johns Hopkins Hospital at 1:30 pm* |
|  | **Welcome**  
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council  
**Campaign Update**  
Andrew Rentschler, Executive Director, Rising to the Challenge Campaign  
**Introduction of New Members**  
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council  
**Key 3 Updates**  
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council |
| **4:00 P.M. – 5:30 P.M.** | **TOUR OF JOHNS HOPKINS HOSPITAL** |
|  | *Small group tours depart from Arcade Room* |
| **6:00 P.M. – 9:00 P.M.** | **ALUMNI COUNCIL DINNER AND RECOGNITION** |
|  | *Langermann’s Restaurant, 2400 Boston Street, #101A*  
**Recognition of Alumni Council Members**  
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council  
**Johns Hopkins Medicine Update**  
Ron Peterson, A&S ’70, President, Johns Hopkins Hospital |
### 100th Anniversary Toast to Bloomberg School of Public Health

**Complimentary Valet Parking available**

*Shuttle from Johns Hopkins Hospital to Langermann’s Restaurant at 5:30pm*

*and from Langermann’s Restaurant to the Courtyard by Marriott 9:00pm*

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<table>
<thead>
<tr>
<th>OCTOBER 10, 2015</th>
<th>SATURDAY</th>
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<tbody>
<tr>
<td><strong>8:00 A.M. – 8:30 A.M.</strong></td>
<td>CONTINENTAL BREAKFAST</td>
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<tr>
<td>Chevy Chase Conference Center, Arcade Room</td>
<td>Johns Hopkins Hospital</td>
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<tr>
<td>Parking available in the Orleans Street Garage</td>
<td>Shuttle from the Courtyard by Marriott to Johns Hopkins Hospital at 7:45am</td>
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<thead>
<tr>
<th><strong>8:30 A.M. – 11:30 A.M.</strong></th>
<th>ALUMNI COUNCIL BUSINESS AND EXECUTIVE COMMITTEE MEETING</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chevy Chase Conference Center, Arcade Room</td>
<td>Johns Hopkins Hospital</td>
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<tr>
<td><strong>University Update</strong></td>
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<tr>
<td>Jay Lenrow, A&amp;S ’73, President, Johns Hopkins Alumni Council</td>
<td>David Yaffe, A&amp;S ’74, First Vice President, Johns Hopkins Alumni Council</td>
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<tr>
<td><strong>Budget Review</strong></td>
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<tr>
<td>Nikolas Matthes, BSPH ’98, Treasurer, Johns Hopkins Alumni Council</td>
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<tr>
<td><strong>Secretary’s Report</strong></td>
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<tr>
<td>Howard Adler, A&amp;S ’72, Secretary, Johns Hopkins Alumni Council</td>
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<tr>
<td><strong>Dashboard Review</strong></td>
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<tr>
<td>Brett McCone, A&amp;S ’96, BSPH ’98</td>
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<tr>
<td><strong>Introducing Gradeway</strong></td>
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<tr>
<td>Bryan McMillan, Bus ’00, ’02, Chair, Student Engagement Committee</td>
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<tr>
<td><strong>Committee Introductions followed by Committee Meetings</strong></td>
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<tr>
<td>- Alumni Communities, Mindy Farber, A&amp;S ’74</td>
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<tr>
<td>- Awards &amp; Nominations, Jonathan Bradley, Bus ’09</td>
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<tr>
<td>- Communications and Outreach, Paul Matlin, Peab ’70, ’72, Bus ’81, Engr ’84 and Anika Penn, SAIS ’10</td>
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<tr>
<td>- Development, Susan deMuth, Executive Director, Alumni Relations</td>
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<tr>
<td>- Student Engagement, Bryan McMillan, Bus ’00, ’02</td>
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<tr>
<td>- Student Grants, Amy Nagler, A&amp;S ’89</td>
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</tbody>
</table>
12:00 P.M.  AWARD LUNCHEON

Welch Medical Library, West Reading Room

Welcome Remarks
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council

Presentation of the Alumni Association Award
Beverly Wendland, James B. Knapp Dean, Zanvyl Krieger School of Arts and Sciences

Heritage Award Recipient
Robert B. Clayton, Esq., A&S ’84

“The Four Doctors: Commemorating the Power and Persuasion of Mary Elizabeth Garrett”
Nancy McCall, Archivist, the Alan Mason Chesney Medical Archives, Institute of the History of Medicine

OCTOBER 10, 2015  SATURDAY

2:00 P.M. – 3:30 P.M.  ALUMNI COUNCIL DISCUSSION TOPICS

Chevy Chase Conference Center, Arcade Room
Johns Hopkins Hospital

Title IX and the Clery Act
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council
Paul Pineau, Interim Vice President and General Counsel, Johns Hopkins University
Terry Martinez, Associate Vice Provost, Dean of Students, Homewood Student Affairs

Hopkins and Baltimore
Andy Frank, Special Advisor to the President on Economic Development, Johns Hopkins University

3:30 A.M. – 4:00 P.M.  SUMMARY SESSION

Chevy Chase Conference Center, Arcade Room
Johns Hopkins Hospital

Summary Session
Jay Lenrow, A&S ’73, President, Johns Hopkins Alumni Council

Shuttle from Johns Hopkins Hospital to the Courtyard by Marriott at 4:00pm